



The road towards institutionalising the NIPN approach

22 May 2019



Definition Institutionalisation

Institutionalising the process, more so than the platform!

From Oxford Dictionary:

• the action of <u>establishing</u> something as <u>a convention or norm</u> in an organization or culture.

From the Business Dictionary:

 Process which translates an organization's code of conduct, mission, policies, vision, and strategic plans into action guidelines applicable to the daily activities of its officers and other employees. It aims at integrating fundamental values and objectives into the organization's culture and structure.



How would that translate to:

Institutionalising the NIPN approach?

The process of ensuring that:

- the steps to implement an <u>evidence-informed policy</u> <u>dialogue</u> become part of the <u>daily activities</u> of the partner organisations and
- become an <u>integral part</u> of the way of working of the multisectoral nutrition coordinating system in which there is <u>demand for</u> the NIPN services and <u>use of</u> the NIPN outputs



Possible framework for institutionalisation (1) based on Rapid Response Unit case study, Burkina Faso

3 DIMENSIONS

- 1. Existence of institutional framework
- 2. Consistent production of relevant outputs
- 3. Adequate Resource availability

5 MATURITY LEVELS

- 1. Awareness
- 2. Experimentation
- 3. Expansion
- 4. Consolidation
- 5. Maturity

Based on: World Bank, 2010 and

Zida, Lavis et al. International Journal of Health Policy and Management, 2018, 7(1), 15-26



Possible framework for institutionalisation (2) = Ownership matrix

3 DIMENSIONS

- 1. NIPN set-up and functional
- 2. Country ownership of NIPN
- 3. Country ownership of outputs

CHARACTERISTICS

- Institutions have capacity, take control & implement activities
- Broader set of country stakeholders participates, contributes, controls and demands NIPN services
- Broader set of country stakeholders promotes and uses NIPN outputs

By Mokoro Ltd, 2018 for GSF



Overlap between the 2 frameworks

Level of the unit / platform

- Embedded unit in existing government institution and with government mandate
- Small-scale activities to learn and adapt
- Capacity building of team

Level of functional engagement with stakeholders

- Creating demand from policy makers
- Demonstrate improved service / output quality
- Embed activities in standard organisational operations

Level of full integration in the system

- Human and financial resources absorbed in government budget
- Access to data from the various actors in the nutrition system
- Integrated set of activities into everyday working of Ministry
- Service is integral part of broader health / nutrition system



Country presentations

Niger, Côte d'Ivoire, Uganda



Questions for the country group work:

- What could be the dimensions or elements to institutionalise NIPN approach in your country?
- What is already in place and what needs still to be put in place?
- What type of support would you need to achieve the ultimate goal of an institutionalised NIPN approach (or a continuous evidence-informed policy dialogue)?