



BILL & MELINDA  
GATES foundation



# NiPN

Plateformes Nationales  
d'Information pour la Nutrition



## DAY 2

### Linkages between NIPN and multisectoral Plans of Actions & Strategies

23<sup>rd</sup> March 2021 - sessions 28&35



# Outline

- Part I: common shortfalls & issues to operationalize MPAs
  - **by Patrizia Fracassi**, Senior Nutrition and Food Systems Officer, Food and Nutrition Division (FAO) & member of EAG (10mn)
- Part II: NIPN experience so far in supporting MPAs
  - **by Perrine Geniez**, C4N Advisor, GIZ (10mn)

# Introduction & Terminology

## Multi-sectoral National Plans of Actions (MPAs) versus Common Results Framework (CRF)

**SUN Definition:** “ *Multi-sectoral nutrition plans endorsed at the highest level, guide collective implementation and resource allocation. Across the SUN Movement, these are often identified as the Common Results Framework (CRF). How this is documented is unique to each country and many include national targets and include actions which have been costed.*”

→ Here we will refer to MPAs in their broad sense

## Common shortfalls of Multisectoral Plans of Actions (MPAs)

- **Weak linkages** to sectoral Plans & Policies
- **Weak alignment** of MPAs' targets & objectives with sectoral Plans and Policies
- Only few MPAs link to national budget allocation & tracking mechanisms
- **Challenges of operationalising** multisectoral approach implementation (even more at decentralised level)
- **Lack of effective use** of M&E information at all levels to guide, prioritise & course-correct implementation

## Other shortfalls of MPAs

- Review of 25 MNPs, by SUN in 2020:  
[https://scalingupnutrition.org/wp-content/uploads/2020/07/90D-MQSUNplu\\_Country-Plan-Review\\_Summary-Report.pdf](https://scalingupnutrition.org/wp-content/uploads/2020/07/90D-MQSUNplu_Country-Plan-Review_Summary-Report.pdf)
- Main issues:
  - Risk analysis and mitigation (this relates to functional M&E plan)
  - Need to define responsible agencies for the implementation
  - Financial gap analysis & corresponding prioritization planning based on the financial shortfall

## NIPN has a key role to play:

- Making sure MNPAs have the ‘right ingredients for operationalisation’
- Analyse & support multisectoral budget analysis (allocation & spending against plan)
- Support multisectoral M&E system design
- Track, monitoring and course correct M&E plans during implementation
- Contribute to generate evidence & analysis along the impact pathways to explain progress or lack of it

## NIPN to act as a key enabler for:

- Producing contextualized country evidence
- Disseminating it
- Stimulating & facilitating dialogue around findings
- Gathering & sensitizing key stakeholders around findings for actions

➔ Ensure the timing match the one of the MPAs' needs, depending if the MPA is at design or extension, evaluation or implementation stage!

## These shortfalls shape the platform' analysis & need for evidence

- Analysis of service provision
  - Quality & coverage & convergence (multi-sectorality)
- Budget analysis
  - Allocation & spending against planed\*\*\*
  - Distribution of resources
- Budget tracking across sectors
- Comparison of population groups/geographies
- Equity analysis
- Analysis linking nutrition-related programme inputs, outputs & outcomes
- Priority setting on nutrition to inform MPAs & costing\*\*\*



# MNPAs & NIPN: Review country by country

	MNPAs	Status	NIPN vis a vis MNPAs
<b>Bangladesh</b>	NPAN-2 2016-2025	Implementation Mid-term review?	Anterior to NIPN but made contributions
<b>Burkina Faso</b>	Politique & Plan Stratégique Multisectoriel Nutrition: validated 2020	End / Revision for extension	- Review of indicators M&E for previous phase
<b>Ethiopia</b>	Food & Nutrition Policy- 2020 NPN-II	Design & implementation start	Support to M&E review
<b>Guatemala</b>	Gran National Cruzade for Nutrition 2020	Implementation start	Mandated to the M&E & track

# MNPAs & NIPN: Review country by country

	MNPAs	Status	NIPN vis a vis MNPAs
<b>Ivory Coast</b>	Plan National Multisectoriel Nutrition (PNMN) 2016-2020	Ending New design or revision?	Position in support of M&E system (mandated)
<b>Kenya</b>	- Kenya National Nutrition Action Plan (KNAP)-II 2018-2022	Mid-term implementation	Positioning NIPN to support KNAP & its M&E plan
<b>Laos DPR</b>			
<b>Niger</b>	National Nutrition Action Plan-II & Policy (PNSN) 2016-2020	Revision / extension	NIPN in support to PNSN - NIPN analysis into “road map”
<b>Uganda</b>			

## NIPN & Plans of Actions so far

- The stage in which is the Plan of Action matters:
  - Design or extension, evaluation or implementation
- This conditions the strategic demand
- This needs anticipation to account for time for analysis & findings production/dissemination

**Issue:** challenges in responding to this strategic demand while responding to questions identified through the Question Formulation Process (QPF).

**What can we learnt from this?**

## NIPN & Plans of Actions so far

- The official mandate given or not to NIPN in relation to the MPA matters
- Often, official mandate relates to the M&E system/plan = **key added value of NIPN**
- This mandate can be revisited at any time
  - Intentionally or not due to external factors (Ex: Guatemala)

**Issue:** How can NIPN be given an official mandate for M&E system strengthening and maintain flexibility to respond to other strategic demand?

**What can we learnt from this?**

## NIPN & Plans of Actions so far

- The overall coherence of the different NIPN activities matters
  - Data Value Chain
  - Capacity strengthening approach (sectors/actors)
  - M&E strengthening
  - Question/Analysis/Findings/Strategic communication
  - Coordination committee / dialogue

**Issue:** what can we learn from the implementation up to now to enhance coherence? How can the platform be seen as the ‘reference hub’ to evidence-based approach

# Questions & Discussions

# Discuss, exchange and write your inputs on the 3 following questions as a group:

1. How NIPN has supported and strengthened MPAs and Strategies operationalisation so far?
2. What has work well, less well & what can we learn to share with others?
3. What else can be done & what can be done better in relation to this topic (NIPN strengthening the MPAs operationalisation) in the future?

## Working group organisation

- Appoint a rapporteur: 5mn
- Take time to reflect on the questions as a country delegation and/or as an individual: 5mn
- Discuss as a group (45mn - 15mn/question)
  - Group 1: Ethiopia, Kenya, Uganda // Perrine & Juliane & Monika
  - Group 2: Bangladesh, Lao PDR, // Ingo & Julien & Youssef
- Wrap-up & prepare to feedback to plenary (10mn)
- Feedback in plenary will be **7mn/group!**
- Rapporteur will be able to share your screen to put your written notes (PPP) & present it during the feedback if needed